Exhibit 3

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1
                  UNITED STATES DISTRICT COURT
 2
                 NORTHERN DISTRICT OF CALIFORNIA
 3
                     SAN FRANCISCO DIVISION
 4
 5
     WAYMO LLC,
 6
                    Plaintiff,
 7
                                              Case No.
        VS.
                                              17-cv-00939-WHA
 8
     UBER TECHNOLOGIES, INC.;
 9
     OTTOMOTTO, LLC; OTTO TRUCKING LLC, )
                   Defendants.
10
11
12
13
           HIGHLY CONFIDENTIAL - ATTORNEYS' EYES ONLY
14
15
                    VIDEOTAPED DEPOSITION OF
16
                   LAMBERTUS HESSELINK, Ph.D.
                    San Francisco, California
17
                   Tuesday, September 26, 2017
18
                            Volume I
19
20
21
     Reported by:
22
     MARY J. GOFF
     CSR No. 13427
23
     Job No. 2714543
24
25
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                                                      Page 1
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1		
		02:48:05
6	MR. NEUKOM: Objection to form.	02:48:11
7	A I have	02:48:12
8	MR. NEUKOM: Objection to form.	02:48:12
9	A I have no knowledge of that.	02:48:13
10	Q (BY MR. JACOBS) The when you said it's	02:48:15
11	an incredible I think your words were it's an	02:48:17
12	extraordinary challenge or an incredible challenge.	02:48:18
13	What what exactly did you mean by that? What's	02:48:21
14	so hard about this problem?	02:48:25
15	A In some form the way I think about it is	02:48:28
16	you kind of have to figure out what goes on in the	02:48:31
17	human mind. You have got sensory information.	02:48:34
18	You have learned I mean, a toddler	02:48:38
19	cannot drive a car. So you have learned how you	02:48:41
20	actually maneuver a vehicle after you have taken	02:48:44
21	lessons in an environment where you may have some	02:48:48
22	inclination as to what happens, but you never really	02:48:51
23	know what happens.	02:48:55
24	It could be an emergency vehicle going in	02:48:56
25	your direction while you're going in one direction	02:48:58
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1	north. They come south and they're passing another	02:49:01
2	car.	02:49:01
3	THE COURT REPORTER: What's Going in	02:49:03
4	one direction? Repeat.	02:49:03
5	A I'm sorry?	02:49:04
6	Q (BY MR. JACOBS) It could be an emergency	02:49:06
7	vehicle going in your direction	02:49:08
8	A And	02:49:11
9	Q so you're going	02:49:11
10	A yeah, and you're going in the south	02:49:12
11	direction in the same lane.	02:49:14
12	There are a number of scenarios that you	02:49:15
13	cannot predict. Yet, a human is capable somehow of	02:49:19
14	dealing with that.	02:49:24
15	And as far as I know, nobody knows how the	02:49:26
16	brain works precisely. There's lots of money and	02:49:30
17	time spent into it. And nobody really knows what	02:49:32
18	happens when I get a signature, either orally,	02:49:36
19	acoustics, or an image. And maybe there is an	02:49:40
20	acceleration, a deceleration. There are other	02:49:47
21	inputs into my system.	02:49:49
22	And I make certain decisions. All of that	02:49:51
23	in some form or another. And on top of it you have	02:49:54
24	to essentially predict: What is the other person	02:49:57
25	going to do? So assume that you have a	02:50:01
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1	THE COURT REPORTER: Please slow down.	02:50:01
2	A And on top of that you would have to	02:50:02
3	predict what the other is going to do.	02:50:03
4		
		02:50:34
14	Q So you said you said "Uber," but you	02:50:37
15	mean Google, right?	02:50:38
16	A Oh, sorry. Google, yeah. That was a	02:50:40
17	mistake. And so so what what you see there	02:50:43
18	is is that the software is only as good as the	02:50:45
19	algorithms that the developers put into it.	02:50:50
20	And if the developers don't understand	02:50:52
21	human behavior of all of the test cases, it's very	02:50:55
22	difficult to build a system that incorporates that	02:50:58
23	knowledge.	02:51:01
24	And the only way you can do that, which is	02:51:01
25	the way I think that Waymo is doing it, is you just	02:51:04
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1	drive these vehicles millions of miles so that you	02:51:06
2	have lots of incidents that you have to work on to	02:51:09
3	fix them. And even then you will not be perfect.	02:51:12
4	Q The what you were just describing for	02:51:17
5	Google or Waymo would also apply to Uber, correct,	02:51:19
6	in terms of when when Uber can actually deploy	02:51:22
7	fully autonomous vehicles?	02:51:26
8	MR. NEUKOM: Objection to form.	02:51:28
9	A Yes. You would definitely have to test	02:51:28
10	out your vehicles.	02:51:34
11	Q (BY MR. JACOBS) And in the case of Uber or	02:51:36
12	perhaps for Waymo, the idea that we might use a	02:51:38
13	ride-hailing service that would bring to us a fully	02:51:41
14	autonomous vehicle without a safety driver, what	02:51:44
15	does that challenge look like to you in terms of	02:51:47
16	what's ahead for those for those companies trying	02:51:50
17	to develop that capability?	02:51:53
18	MR. NEUKOM: Objection to form.	02:51:55
19	A You're asking me that now independent of	02:51:58
20	what I have done in this document, I presume, right?	02:52:01
21	Q (BY MR. JACOBS) I don't think you asked	02:52:03
22	that question in your document, but you this is	02:52:05
23	about this document is about the use of LiDAR and	02:52:07
24	autonomous vehicles, so that's why I'm asking you	02:52:10
25	these questions.	02:52:11
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1 I, MARY J. GOFF, CSR No. 13427, Certified Shorthand Reporter of the State of California, 2 3 certify; That the foregoing proceedings were taken 4 before me at the time and place herein set forth, at which time the witness declared under penalty of 5 perjury; that the testimony of the witness and all 6 objections made at the time of the examination were recorded stenographically by me and were thereafter 8 transcribed under my direction and supervision; that the foregoing is a full, true, and correct 9 transcript of my shorthand notes so taken and of the 10 testimony so given; 11 That before completion of the deposition, 12 review of the transcript () was (XX) was not 13 requested: () that the witness has failed or 14 refused to approve the transcript. 15 I further certify that I am not financially interested in the action, and I am not a relative or 16 employee of any attorney of the parties, nor of any of the parties. 17 I declare under penalty of perjury under the 18 laws of California that the foregoing is true and 19 correct, dated this 27th day of September 2017. 2.0 21 22 23 24 MARY J. GOFF, CSR No. 13427 2.5